## MISSION, BUDGET SUMMARY AND DESCRIPTION

#### **AGENCY MISSION:**

The Non-Departmental budget provides funds for activities which are not the responsibility of any other single agency. Non-Departmental is also the depository agency for General Fund subsidy appropriations for enterprise activities and for a wide variety of General Fund revenues which cannot be credited to any specific department.

#### AGENCY FINANCIAL SUMMARY:

| 2003-04          |                        | 2002-03             | 2003-04          | Increase            |
|------------------|------------------------|---------------------|------------------|---------------------|
| Requested        |                        | Budget              | Recommended      | (Decrease)          |
| \$ 336,264,323   | City Appropriations    | \$<br>300,832,341   | \$ 215,670,451   | \$<br>(85,161,890)  |
| 13,635,000       | Capital Appropriations | <br>8,226,000       | 13,034,560       | <br>4,808,560       |
| \$ 349,899,323   | Total Appropriations   | \$<br>309,058,341   | \$ 228,705,011   | \$<br>(80,353,330)  |
| \$ 1,129,842,727 | City Revenues          | \$<br>1,140,295,812 | \$ 1,169,840,849 | \$<br>29,545,037    |
| 13,635,000       | Capital Reimbursements | <br>8,226,000       | 13,034,560       | <br>4,808,560       |
| \$ 1,143,477,727 | Total Revenues         | \$<br>1,148,521,812 | \$ 1,182,875,409 | \$<br>34,353,597    |
| \$ (793,578,404) | NET TAX COST:          | \$<br>(839,463,471) | \$ (954,170,398) | \$<br>(114,706,927) |

## AGENCY EMPLOYEE STATISTICS:

| 2003-04   |                 | 2002-03 | 04-01-03 | 2003-04     | Increase   |
|-----------|-----------------|---------|----------|-------------|------------|
| Requested |                 | Budget  | Actual   | Recommended | (Decrease) |
| 44        | City Positions  | 38      | 31       | 51          | <u>13</u>  |
| 44        | Total Positions | 38      | 31       | 51          | 13         |

## **ACTIVITIES IN THIS AGENCY:**

|   | 2002-03 |             | 2003-04       |             | Increase           |
|---|---------|-------------|---------------|-------------|--------------------|
|   |         | Budget      | Budget Recomm |             | (Decrease)         |
| Non-Departmental Activities                 | \$      | 168,360,732 | \$            | 98,350,682  | \$<br>(70,010,050) |
| Board of Ethics                             |         | 226,092     |               | 219,570     | (6,522)            |
| Grants Acquisition Office                   |         |             |               | 654,939     | 654,939            |
| Detroit Cable Communications Commission     |         | 2,702,302   |               | 2,460,634   | (241,668)          |
| Detroit Building Authority                  |         | 1,080,431   |               | 1,119,675   | 39,244             |
| Greater Detroit Resource Recovery Authority |         | 1,131,995   |               | 1,105,234   | (26,761)           |
| Program Management Office                   |         |             |               | 807,316     | 807,316            |
| Contributions, Subsidies and Advances       |         | 135,556,789 |               | 123,986,961 | <br>(11,569,828)   |
| Total Appropriations                        | \$      | 309,058,341 | \$            | 228,705,011 | \$<br>(80,353,330) |

#### NON-DEPARTMENTAL ACTIVITIES ACTIVITY INFORMATION

## ACTIVITY DESCRIPTION: NON-DEPARTMENTAL ACTIVITIES

This Activity provides for the funding of assorted activities which are not readily assignable to any operating agency. These activities include tax subsidies and advances to other City enterprises, and the Risk Management Fund insurance premium.

The revenue budget provides for the collection of funds which are not attributable to any one operating agency. These funds include municipal income taxes, revenue sharing (State sales tax), property taxes, and wagering taxes.

#### **MAJOR INITIATIVES**:

- 1. DRMS 11i Implementation
- 2. Revenue Collection Initiative (See Finance Department Income Tax and Treasury Division)

## **Non-Departmental**

| Public Commemorations   |     | 2002-03<br>edbook | De  | 2003-04<br>ept Final<br>lequest | N   | 2003-04<br>Mayor's<br>dget Rec |
|---|-----|-------------------|-----|---------------------------------|-----|--------------------------------|
| Public Commemorations   | FTE | AMOUNT            | FTE | AMOUNT                          | FTE | AMOUNT                         |
| APPROPRIATION<br>ORGANIZATION   |     |                   |     |                                 |     |                                |
| 00199 - Public Commemorations   |     |                   |     |                                 |     |                                |
| 350010 - Public Commemorations  | 0   | \$3,000           | 0   | \$3,000                         | 0   | \$3,000                        |
| APPROPRIATION TOTAL   | 0   | \$3,000           | 0   | \$3,000                         | 0   | \$3,000                        |
| 00204 - Organizations For Cities  |     |                   |     |                                 |     |                                |
| 350020 - Dues & Memberships   | 0   | \$385,000         | 0   | \$400,000                       | 0   | \$375,000                      |
| 350030 - Other Operations Services  | 0   | \$325,000         | 0   | \$325,000                       | 0   | \$650,000                      |
| APPROPRIATION TOTAL   | 0   | \$710,000         | 0   | \$725,000                       | 0   | \$1,025,000                    |
| 00362 - Tax Increment Districts   |     |                   |     |                                 |     |                                |
| 350100 - DDA Tax Increment District   | 0   | \$9,518,347       | 0   | \$10,264,000                    | 0   | \$9,580,464                    |
| 350110 - GM Tax Increment District  | 0   | \$3,311,472       | 0   | \$3,650,000                     | 0   | \$3,190,382                    |
| 350120 - Chrysler-LDFA  | 0   | \$3,305,309       | 0   | \$4,850,000                     | 0   | \$2,857,419                    |
| 350130 - GM Tax Increment Dist-Income Tax   | 0   | \$550,000         | 0   | \$550,000                       | 0   | \$550,000                      |
| APPROPRIATION TOTAL   | 0   | \$16,685,128      | 0   | \$19,314,000                    | 0   | \$16,178,265                   |
| 00551 - Prisoner Care<br>350160 - Prisoner Care                                       | 0   | \$500,000         | 0   | \$500,000                       | 0   | \$500,000                      |
| APPROPRIATION TOTAL   | 0   | \$500,000         | 0   | \$500,000                       | 0   | \$500,000                      |
| 00636 - Distributed State Aid - LTGO - 1989A<br>350180 - Dist State Aid 1989 Chrysler | 0   | \$13,557,750      | 0   | \$13,557,840                    | 0   | \$13,557,840                   |
| APPROPRIATION TOTAL   | 0   | \$13,557,750      | 0   | \$13,557,840                    | 0   | \$13,557,840                   |
| 00650 - General Bond Fund Investment Earning<br>351330 - GO Bond Fund Investment Earn | 0   | \$1,726,000       | 0   | \$2,135,000                     | 0   | \$2,135,000                    |
| APPROPRIATION TOTAL   | 0   | \$1,726,000       | 0   | \$2,135,000                     | 0   | \$2,135,000                    |
| 00780 - Downtown Development Auth SBT - Inver<br>350210 - D.D.A. SBT-Inventory Reim   | 0   | \$70,000          | 0   | \$70,000                        | 0   | \$70,000                       |
| APPROPRIATION TOTAL   | 0   | \$70,000          | 0   | \$70,000                        | 0   | \$70,000                       |
| 00852 - Claims Fund(Insurance Premium)<br>350220 - Claims Fund (Insurance Premium)    | 0   | \$58,782,098      | 0   | \$61,865,000                    | 0   | \$4,044,843                    |
| APPROPRIATION TOTAL   | 0   | \$58,782,098      | 0   | \$61,865,000                    | 0   | \$4,044,843                    |

## **Non-Departmental**

| Loan Payment-GM   |        | 2002-03<br>edbook           | De  | 2003-04<br>Dept Final<br>Request |        | 2003-04<br>Mayor's<br>Budget Rec |  |
|---|--------|-----------------------------|-----|----------------------------------|--------|----------------------------------|--|
| Federal Section 108 Loan Payment  | FTE    | AMOUNT                      | FTE | AMOUNT                           | FTE    | AMOUNT                           |  |
| APPROPRIATION<br>ORGANIZATION   |        |                             |     |                                  |        |                                  |  |
| 00936 - Federal Section 108 Loan Payment<br>350230 - Loan Payment-GM                          | 0      | \$7,429,436                 | 0   | \$0                              | 0      | \$0                              |  |
| APPROPRIATION TOTAL   | 0      | \$7,429,436                 | 0   | \$0                              | 0      | \$0                              |  |
| 00992 - Capital Improvement Bonds - DIA<br>351180 - DIA Improvements                          | 0      | \$5,000,000                 | 0   | \$5,000,000                      | 0      | \$6,899,560                      |  |
| APPROPRIATION TOTAL   | 0      | \$5,000,000                 | 0   | \$5,000,000                      | 0      | \$6,899,560                      |  |
| 00993 - Downtown Development Authority Bonds<br>351060 - DDA Bonds 1997                       | 0      | \$1,417,318                 | 0   | \$1,416,582                      | 0      | \$1,416,582                      |  |
| APPROPRIATION TOTAL   | 0      | \$1,417,318                 | 0   | \$1,416,582                      | 0      | \$1,416,582                      |  |
| 00995 - DRMS<br>351070 - DRMS Operations<br>351080 - DRMS Debt Service                        | 6<br>0 | \$4,000,588<br>\$11,204,854 | 6   | \$28,137,898<br>\$11,702,252     | 6<br>0 | \$4,369,054<br>\$11,702,252      |  |
| APPROPRIATION TOTAL   | 6      | \$15,205,442                | 6   | \$39,840,150                     | 6      | \$16,071,306                     |  |
| 04739 - General Revenue - Non-Departmental 350620 - City Income Tax Collections               | 0      | \$150,000                   | 0   | \$80,000                         | 0      | \$100,000                        |  |
| APPROPRIATION TOTAL   | 0      | \$150,000                   | 0   | \$80,000                         | 0      | \$100,000                        |  |
| 10592 - Drain Fee - Oakland County<br>351045 - Drain Fee - Oakland County                     | 0      | \$7,328                     | 0   | \$8,000                          | 0      | \$8,000                          |  |
| APPROPRIATION TOTAL   | 0      | \$7,328                     | 0   | \$8,000                          | 0      | \$8,000                          |  |
| 10633 - Internal Service Fund - Vehicles<br>350078 - Internal Service Fund - Vehicles         | 0      | \$35,569,614                | 0   | \$40,890,950                     | 0      | \$33,017,445                     |  |
| APPROPRIATION TOTAL   | 0      | \$35,569,614                | 0   | \$40,890,950                     | 0      | \$33,017,445                     |  |
| 10634 - City Vehicles - Lease/Purchase<br>350075 - City Vehicles - Lease/Purchase             | 0      | \$7,569,614                 | 0   | \$14,528,450                     | 0      | \$2,518,450                      |  |
| APPROPRIATION TOTAL   | 0      | \$7,569,614                 | 0   | \$14,528,450                     | 0      | \$2,518,450                      |  |
| 10828 - Tax Support - Bldgs and Safety Engineeri 350175 - Bldgs and Safety Engineering Operat |        | \$3,978,004                 | 0   | \$4,000,000                      | 0      | \$805,391                        |  |

## **Non-Departmental**

| Bldgs and Safety Engineering Operations  |             | 2002-03 2003-04<br>Redbook Dept Final<br>Request |          | ept Final     | 2003-04<br>Mayor's<br>Budget Rec |               |
|--|-------------|--|----------|---------------|----------------------------------|---------------|
| Tax Support - Bldgs and Safety Engine  | FTE         | <b>AMOUNT</b>                                    | FTE      | <b>AMOUNT</b> | FTE                              | <b>AMOUNT</b> |
| APPROPRIATION ORGANIZATION   |             |  |          |               |                                  |               |
| 10828 - Tax Support - Bldgs and Safety Engineeri<br>350175 - Bldgs and Safety Engineering Operat |             | \$3,978,004                                      | 0        | \$4,000,000   | 0                                | \$805,391     |
| APPROPRIATION TOTAL  | 0           | \$3,978,004                                      | 0        | \$4,000,000   | 0                                | \$805,391     |
| ACTIVITY TOTAL   | <del></del> | <b>\$168,360,732</b>                             | <u> </u> | \$203,933,972 | 6                                | \$98,350,682  |

# CITY OF DETROIT Budget Development for FY 2003 - 2004 Appropriations - Summary Objects

|                               | 2002-03<br>Redbook | 2003-04<br>Dept Final | 2003-04<br>Mayor's |  |
|-------------------------------|--------------------|-----------------------|--------------------|--|
|                               | Neabook            | Request               | Budget Rec         |  |
| AC0535 - Non-Departmental     |                    |                       |                    |  |
| A35000 - Non-Departmental     |                    |                       |                    |  |
| SALWAGESL - Salary & Wages    | 323,743            | 319,448               | 330,629            |  |
| EMPBENESL - Employee Benef    | 161,151            | 180,406               | 191,326            |  |
| PROFSVCSL - Professional/Cor  | 2,421,806          | 25,170,000            | 3,009,437          |  |
| OPERSUPSL - Operating Suppl   | 30,000             | 31,500                | 31,500             |  |
| OPERSVCSL - Operating Service | 55,137,529         | 47,676,557            | 2,009,175          |  |
| CAPEQUPSL - Capital Equipme   | 33,000,000         | 32,962,500            | 35,498,995         |  |
| OTHEXPSSL - Other Expenses    | 30,119,074         | 40,219,450            | 21,217,216         |  |
| FIXEDCHGSL - Fixed Charges    | 47,167,429         | 57,374,111            | 36,062,404         |  |
| A35000 - Non-Departmental     | 168,360,732        | 203,933,972           | 98,350,682         |  |
| AC0535 - Non-Departmental     | 168,360,732        | 203,933,972           | 98,350,682         |  |
| Grand Total                   | 168,360,732        | 203,933,972           | 98,350,682         |  |

#### **BOARD OF ETHICS ACTIVITY INFORMATION**

The mission of the Board of Ethics is to investigate and resolve complaints regarding alleged violations of the ethics ordinance by public servants and to issue advisory opinions regarding the meaning and application of provisions of the Charter, city ordinances or other laws or regulations establishing standards of conduct for public servants. Advisory opinions shall be rendered upon written request by a public servant. Advisory opinions shall be published by the board annually in a report to the Mayor and City Council. The Board is charged with monitoring and recommending improvements in the disclosure requirements, and in the standards of conduct under the ethics ordinance, in order "to promote an ethical environment within city government, and to ensure the ethical behavior of public servants.". All meetings of the board shall be open to the public; unless an individual involved in the matter to be addressed requests in writing that the meeting be closed; or unless otherwise provided by ordinance or by statute.

#### GOALS:

- 1. Conduct investigations related to conduct of elective officers, appointees and employees.
  - Subpoena witnesses, administer oaths, and take testimony.
  - Require the production of evidence relevant to matter under investigation.
  - Appoint independent counsel when necessary.
- 2. Issue annual report to the Mayor and Council, publishing advisory opinions.
- 3. Perform other functions essential to ensure the integrity of city government.

#### MAJOR INITIATIVES:

- Hire Executive Director.
- Establish department office.
- Develop and conduct employee education program regarding establishment of the Board of Ethics; standards of conduct; complaint and resolution procedures.
- Establish rules and procedures in accordance with Section 2-111 of City Charter.

### PLANNING FOR THE FUTURE:

Consistent with state law, the Board of Ethics may recommend improvements in the standards of conduct to ensure the ethical behavior of city elective officers, appointees, and employees, or in the organization and procedures related to the administration and enforcement of those standards.

## **BOARD OF ETHICS MEASURES AND TARGETS**

| Goals:  | 2000-01 | 2001-02 | 2002-03    | 2003-04   |
|---|---------|---------|------------|-----------|
| Measures  | Actual  | Actual  | Projection | Target    |
| Conduct investigations related to conduct of elective officers, appointees and employees: |         |         |            |           |
| Number of investigations  | N/A     | N/A     | 0          | 5-10      |
| Number of subpoenas issued  | N/A     | N/A     | 0          | 5-10      |
| Number of months to complete investigation  | N/A     | N/A     | N/A        | 2-3       |
| Issue annual report to the Mayor and Council, publishing advisory opinions:               |         |         |            |           |
| Number of advisory opinions issued  | N/A     | N/A     | 1          | 5-10      |
| Perform other functions essential to ensure the integrity of city government:             |         |         |            |           |
| Conduct training of city employees  | N/A     | N/A     | 1          | 2-3       |
| Activity Costs  | N/A     | N/A     | \$226,092  | \$219,570 |

# Non-Departmental

| Board of Ethics               | _   |               |                   | 2003-04<br>Dept Final<br>Request |     | 2003-04<br>Mayor's<br>Budget Rec |  |
|-------------------------------|-----|---------------|-------------------|----------------------------------|-----|----------------------------------|--|
| Board of Ethics               | FTE | <b>AMOUNT</b> | AMOUNT FTE AMOUNT |                                  | FTE | <b>AMOUNT</b>                    |  |
| APPROPRIATION<br>ORGANIZATION |     |               |                   |                                  |     |                                  |  |
| 10397 - Board of Ethics       |     |               |                   |                                  |     |                                  |  |
| 350165 - Board of Ethics      | 2   | \$226,092     | 2                 | \$226,092                        | 2   | \$219,570                        |  |
| APPROPRIATION TOTAL           | 2   | \$226,092     | 2                 | \$226,092                        | 2   | \$219,570                        |  |
| ACTIVITY TOTAL                | 2   | \$226,092     | 2                 | \$226,092                        | 2   | \$219,570                        |  |

# CITY OF DETROIT Budget Development for FY 2003 - 2004 Appropriations - Summary Objects

|                               | 2002-03<br>Redbook | 2003-04<br>Dept Final<br>Request | 2003-04<br>Mayor's<br>Budget Rec |  |
|-------------------------------|--------------------|----------------------------------|----------------------------------|--|
| AC0835 - Board of Ethics      |                    | request                          | - Buaget Neo                     |  |
| A35000 - Non-Departmental     |                    |                                  |                                  |  |
| SALWAGESL - Salary & Wages    | 100,800            | 101,576                          | 105,131                          |  |
| EMPBENESL - Employee Benef    | 49,684             | 53,338                           | 60,261                           |  |
| OPERSUPSL - Operating Suppl   | 5,000              | 5,000                            | 5,000                            |  |
| OPERSVCSL - Operating Service | 24,408             | 24,408                           | 24,408                           |  |
| OTHEXPSSL - Other Expenses    | 46,200             | 41,770                           | 24,770                           |  |
| A35000 - Non-Departmental     | 226,092            | 226,092                          | 219,570                          |  |
| AC0835 - Board of Ethics      | 226,092            | 226,092                          | 219,570                          |  |
| Grand Total                   | 226,092            | 226,092                          | 219,570                          |  |

#### GRANTS ACQUISITION OFFICE ACTIVITY INFORMATION

## ACTIVITY DESCRIPTION: GRANTS ACQUISITION OFFICE

The Grants Acquisition Office is a centralized organization within the City hierarchy that will identify, pursue and secure grant opportunities in order to maximize external resources and program innovation in city service delivery. The Grants Acquisition Office is headed by a Director who is appointive and reports to the Chief Administrative Officer. It will be staffed with three Managers, who will develop relationships with funders and spearhead grant applications; and an Administrative Assistant. A citywide Grants Committee, comprised of each department that receives or intends to receive federal, state, and private grants, will provide direction to the Grant Acquisition Office and an interface with the Grants Management Unit of the Finance Department.

#### GOALS:

- 1. Coordinate requests for grant funding with City departments and agencies
- 2. Identify creative and innovative program opportunities to improve city services
- 3. Leverage local dollars with additional grants from federal and state governments, foundations, and private corporations

#### MAJOR INITIATIVES:

In FY2003-04, staff will begin to research availability of local, national and international funding sources, and will develop strategic marketing and communications campaigns. The Grants Committee will be formed to target specific departmental programs and services, and the Grants Acquisition Office will begin a technical assistance effort consisting of proposals, presentations and other marketing tools, and a centralized database of potential funding sources.

In the fall of 2003, the Grants Acquisition Office may begin to work with the Budget Department to secure local match requirements for external funding for the FY 2004-05 budget process.

#### PLANNING FOR THE FUTURE:

This new Office resulted from an internal finding that Detroit ranks behind smaller cities in total grant dollars received, and lacks a coherent citywide approach to external funding sources. The vision is that this deficiency can be addressed with staff geared toward effective salesmanship, relationship building, public relations, and creative approaches. The Grants Management Unit of the Finance Department will interface with their efforts, but is geared toward fiscal and budgetary competencies such as maintaining and analyzing data, knowledge of the City's accounting systems, and compliance and auditing.

## GRANTS ACQUISITION UNIT MEASURES AND TARGETS

| Goals:  | 2000-01 | 2001-02 | 2002-03    | 2003-04   |
|---|---------|---------|------------|-----------|
| Measures  | Actual  | Actual  | Projection | Target    |
| Coordinate requests for grant funding with City departments and agencies:         |         |         |            |           |
| Number of grant applications prepared   | N/A     | N/A     | N/A        | 9         |
| Number of new grant applications prepared   | N/A     | N/A     | N/A        | 3         |
| Identify creative and innovative program opportunities to improve city streets::  |         |         |            |           |
| Number of city program recipients   | N/A     | N/A     | N/A        | 6         |
| Leverage local dollars with additional grants from federal and state governments, |         |         |            |           |
| foundations, and private corporations:  |         |         |            |           |
| Value of grant awards received  | N/A     | N/A     | N/A        | N/A*      |
| Total General Fund appropriation offsets  | N/A     | N/A     | N/A        | N/A*      |
| Activity Costs  | N/A     | N/A     | N/A        | \$654,939 |

<sup>\*</sup>Award notices not expected to be made in the initial year.

# Non-Departmental

| Grants Acquisition Office   |                           | Redbook De |     | 2003-04<br>ept Final<br>equest | 2003-04<br>Mayor's<br>Budget Rec |               |
|---|---------------------------|------------|-----|--------------------------------|----------------------------------|---------------|
| Grants Acquisition Office   | isition Office FTE AMOUNT |            | FTE | <b>AMOUNT</b>                  | FTE                              | <b>AMOUNT</b> |
| APPROPRIATION<br>ORGANIZATION   |                           |            |     |                                |                                  |               |
| 11176 - Grants Acquisition Office<br>351063 - Grants Acquisition Office | 0                         | \$0        | 0   | \$0                            | 6                                | \$654,939     |
| APPROPRIATION TOTAL   | 0                         | \$0        | 0   | \$0                            | 6                                | \$654,939     |
| ACTIVITY TOTAL  | <u> </u>                  | \$0        |     | \$0                            | 6                                | \$654,939     |

# CITY OF DETROIT Budget Development for FY 2003 - 2004 Appropriations - Summary Objects

|                                    | 2002-03<br>Redbook | 2003-04<br>Dept Final<br>Request | 2003-04<br>Mayor's<br>Budget Rec |  |
|------------------------------------|--------------------|----------------------------------|----------------------------------|--|
| AC0935 - Grants Acquisition Office |                    |                                  |                                  |  |
| A35000 - Non-Departmental          |                    |                                  |                                  |  |
| SALWAGESL - Salary & Wages         | 0                  | 0                                | 341,712                          |  |
| EMPBENESL - Employee Benef         | 0                  | 0                                | 193,444                          |  |
| PROFSVCSL - Professional/Cor       | 0                  | 0                                | 25,000                           |  |
| OPERSUPSL - Operating Suppl        | 0                  | 0                                | 14,400                           |  |
| OPERSVCSL - Operating Service      | 0                  | 0                                | 39,662                           |  |
| CAPEQUPSL - Capital Equipme        | 0                  | 0                                | 30,221                           |  |
| OTHEXPSSL - Other Expenses         | 0                  | 0                                | 10,500                           |  |
| A35000 - Non-Departmental          | 0                  | 0                                | 654,939                          |  |
| AC0935 - Grants Acquisition Office | 0                  | 0                                | 654,939                          |  |
| Grand Total                        | 0                  | 0                                | 654,939                          |  |

#### DETROIT CABLE COMMUNICATIONS COMMISSION ACTIVITY INFORMATION

The mission of the Detroit Cable Communications Commission ("DCCC") is to ensure the delivery of efficient and cost effective cable television and telecommunication services to the residential and business communities of the City of Detroit. As the local franchising authority, the DCCC performs two major functions: Administration and Regulation; and operation of the Government and Educational Access Channels. The DCCC's primary responsibility is for the oversight and compliance of the cable operator with the terms and conditions of the current cable franchise agreement. The negotiation, issuance, and enforcement of all new telecommunication permits and cable franchises are additional responsibilities.

The DCCC's secondary responsibility is for the oversight and daily operation of the Government and Educational Access cable channels, including providing video coverage and production services to City Departments, the Mayor's Office, City Council, Detroit Public Schools, and for events relevant to Detroit and its citizens. The DCCC is also responsible for maximizing the use of all available public, educational and government access channels. The goal is to actively pursue coverage of activities and events that are informative, newsworthy, and appropriate for broadcast on Government Access Channel 10 and Educational Access Channel 22.

#### GOALS:

- 1. Facilitate the business development and expansion of the cable and telecommunications services within the City of Detroit.
  - C Negotiate and complete new cable franchise with the best terms for the City of Detroit for business and revenue growth.
  - C Negotiate telecommunications permits and agreements with the best terms for the City of Detroit to protect the public rights of way, promote revenue, and business growth.
  - C Facilitate compliance of Michigan's new telecommunications law, Public Act 48 (2002) on behalf of City to ensure revenue sharing position, including providing accurate data of providers utilizing the public rights of way, reviewing and issuing permit agreement within the required 45 day period, and working with City Engineering and others to ensure complete coordination of efforts.
- 2. Monitor franchise and contract compliance efforts to ensure adherence to federal, state, and local regulations.
  - C Customer Service: achieve the highest standard of customer service by promptly obtaining resolution to subscriber complaints and inquiries.
  - C Public Access Compliance: ensure the efficient operation of the public access facilities and programs through constant monitoring and periodic inspections.
  - Cable: ensure cable franchise and contract compliance by conducting audits of technical and financial capabilities and customer service compliance.
- 3. Maximize the use of all Public, Educational and Government (PEG) Access channels, facilities and equipment.
  - C Make Public, Educational and Government Access more viable and meaningful for the community.
  - C Increase utilization of Channel 10 (Government Access) and Channel 22 (Education Access) by taping City Council meetings, actively pursuing coverage of events and news conferences involving City departments and seeking out coverage of activities of an informational and newsworthy nature that are appropriate for the Government and Educational Access channels.
  - C Increase the hours of on-air programs.
- 4. Groom a highly qualified, professional and courteous workforce to ensure franchise and contract compliance as well as customer satisfaction.
  - C Staff will be trained to handle multi-lingual customers; enhance their customer service skills, and possess business aptitude, i.e., writing, reporting.
  - C Implement and train staff on reporting requirements, i.e., CitiTrak, focusing on data collection and accountability.

#### MAJOR INITIATIVES:

Government/Educational Access

- Cable Franchise Fees, i.e., revenues, to be appropriated consistent with the City Charter for the operation of the DCCC, and for the support and promotion of extensive community, municipal and educational utilization of the cable communications system.
- Increase production and post-production activity to develop programming content that focuses primarily on the various departments, Boards, Commissions and other governmental and educational entities within the City of Detroit.
- C Increase playback hours to 24-hour broadcast for both Access channels.
- C Establish a program acquisition budget for both Access channels.
- Continue to upgrade the functionality of the DCCC website to provide a higher degree of information and service to our constituents.
- As provided under the Cable Franchise Agreement, activate at least one other Government Access Channel and one other Educational Access Channel for use by the Detroit Public Schools.
- C Develop a municipal-owned Satellite Uplink Facility for teleconferencing capability and program acquisition for Government and Educational Access.
- C Develop Closed-Captioning capability for the hearing-impaired on both Access channels.

#### Regulatory & Compliance

- Implement and monitor compliance of the requirements under Public Act 48, Michigan's new Telecommunications law, including reviewing and issuing permit agreements for access and use of public rights of way within 45 days, working with the Michigan METRO Authority, and telecommunications providers.
- Update and automate comprehensive public inspection files.
- Work with ITS Department to collate all engineering maps into a comprehensive, detailed map detailing all fiber optic construction and infrastructure assets in the City.
- C Develop and implement a Customer Service Bill of Rights for cable subscribers.
- Produce and air specific public service announcements highlighting customer service rights and grievance procedures to be aired on PEG Access channels.
- C Monitor regulatory compliance for cable service provider and telecommunications providers under federal, state and local laws and statutes.
- Complete negotiations and enforce the new provisions of the Nonexclusive City of Detroit/Comcast Cablevision of Detroit, Inc. Cable Communications Service Franchise Agreement (FY 2003/2004).
- Hold quarterly meetings with Comcast Cablevision of Detroit to review procedure, resolve or discuss customer service issues, and initiate projects/programs.

#### PLANNING FOR THE FUTURE:

Currently, the DCCC is monitoring approximately twenty-three (23) entities for compliance with federal, state, and local statues. In addition, several entities are being monitored for bankruptcy determinations, potential reorganizations and mergers and acquisitions. The activity in the Regulatory & Compliance Division has increased within the past year because of new State requirements for permitting, accessing the public right of ways, and determining compensation for such use. Furthermore, advances in technology and the constant change in the regulatory landscape from various legislative and governmental arenas add another dimension of required research and monitoring. To accommodate this increased demand and the new cable franchise agreement, the DCCC is seeking to add a Cable Contract & Compliance Manager to specifically manage and enforce the new agreement negotiated in 2002.

In 2002, the DCCC submitted its first Capital Agenda request for review. The Capital Agenda request proposed the acquisition for a larger, more accommodating facility by the year 2005. The goal is to relocate the Regulatory & Compliance Division, the Media/Production Service Division, including the Educational Access Channels, Government Access Channels and all production facilities, and house the Public Benefit Corporation. The DCCC is exploring several options, regarding this endeavor. Finally, the DCCC is also planning to implement phase II of the website development project that will include providing streaming video via the Internet; giving Detroit residents access to timely and important video information.

#### DETROIT CABLE COMMUNICATIONS COMMISSION MEASURES AND TARGETS

| Goals:  | 2000-01     | 2001-02     | 2002-03     | 2003-04     |
|---|-------------|-------------|-------------|-------------|
| Measures  | Actual      | Actual      | Projection  | Target      |
| Facilitate the business development and expansion of the cable television and       |             |             |             |             |
| telecommunication industries in the City of Detroit:                                |             |             |             |             |
| Number of new cable and telecommunications permits/franchise agreements             | 1           | 2           | 3           | 5           |
| Cable Franchise and telecommunications permit fees                                  | \$4,972,000 | \$5,702,000 | \$4,833,000 | \$4,758,000 |
| Monitor franchise compliance to ensure that Federal and State regulations are       |             |             |             |             |
| followed:   |             |             |             |             |
| Audits of cable operator  | 3           | 1           | 1           | 1           |
| Equipment inspections   | 2           | 2           | 2           | 2           |
| Maximize the use of all public, educational and government channels, facilities and |             |             |             |             |
| equipment:  |             |             |             |             |
| Playback on Channel 22 (Educational Channel)  | 10 hours    | 12 hours    | 24 hours    | 24 hours    |
| Playback on Channel 10 (Government Channel)   | 10 hours    | 12 hours    | 24 hours    | 24 hours    |
| Activity Costs  | \$1,774,634 | \$1,848,712 | \$2,702,302 | \$2,460,634 |

## Explanation

Playback on Channel 10 (day/hours): Represents the number of hours on air (10:00 a.m. – 12:00 a.m.) Monday – Friday. Playback on Channel 22 (day/hours): Represents the number of hours on air (12:00 a.m. – 11:59 p.m.) Monday – Friday. Weekend Playback on Channel 10 on Saturday (12:00 noon – 10:00 p.m.) 10 hours; Sunday (12:00 noon – 8:00 p.m.) 8 hours Totals 18 additional hours per week.

# Non-Departmental

| Cable Commission                        |     | 2002-03<br>Redbook |     | 2003-04<br>Dept Final<br>Request |     | 2003-04<br>Mayor's<br>Budget Rec |  |
|---|-----|--------------------|-----|----------------------------------|-----|----------------------------------|--|
| Cable Communications Commission         | FTE | <b>AMOUNT</b>      | FTE | <b>AMOUNT</b>                    | FTE | <b>AMOUNT</b>                    |  |
| APPROPRIATION<br>ORGANIZATION           |     |                    |     |                                  |     |                                  |  |
| 00972 - Cable Communications Commission |     |                    |     |                                  |     |                                  |  |
| 350330 - Cable Commission               | 10  | \$1,250,352        | 14  | \$2,039,211                      | 10  | \$1,605,916                      |  |
| APPROPRIATION TOTAL                     | 10  | \$1,250,352        | 14  | \$2,039,211                      | 10  | \$1,605,916                      |  |
| 00973 - Government Access               |     |                    |     |                                  |     |                                  |  |
| 350340 - Government Access              | 0   | \$1,451,950        | 0   | \$1,940,120                      | 0   | \$854,718                        |  |
| APPROPRIATION TOTAL                     | 0   | \$1,451,950        | 0   | \$1,940,120                      | 0   | \$854,718                        |  |
| ACTIVITY TOTAL                          | 10  | \$2,702,302        | 14  | \$3,979,331                      | 10  | \$2,460,634                      |  |

# CITY OF DETROIT Budget Development for FY 2003 - 2004 Appropriations - Summary Objects

|                               | 2002-03   | 2003-04    | 2003-04    |  |
|-------------------------------|-----------|------------|------------|--|
|                               | Redbook   | Dept Final | Mayor's    |  |
|                               |           | Request    | Budget Rec |  |
| AC1035 - Cable Commission     |           |            |            |  |
| A35000 - Non-Departmental     |           |            |            |  |
| SALWAGESL - Salary & Wages    | 575,611   | 772,615    | 587,926    |  |
| EMPBENESL - Employee Benef    | 345,387   | 387,999    | 419,285    |  |
| PROFSVCSL - Professional/Cor  | 895,000   | 1,436,120  | 1,047,160  |  |
| OPERSUPSL - Operating Suppl   | 32,500    | 63,500     | 47,500     |  |
| OPERSVCSL - Operating Service | 246,054   | 388,097    | 332,763    |  |
| CAPEQUPSL - Capital Equipme   | 590,750   | 904,000    | 9,000      |  |
| OTHEXPSSL - Other Expenses    | 17,000    | 27,000     | 17,000     |  |
| A35000 - Non-Departmental     | 2,702,302 | 3,979,331  | 2,460,634  |  |
| AC1035 - Cable Commission     | 2,702,302 | 3,979,331  | 2,460,634  |  |
| Grand Total                   | 2,702,302 | 3,979,331  | 2,460,634  |  |

#### DETROIT BUILDING AUTHORITY ACTIVITY INFORMATION

The mission of the Detroit Building Authority (DBA) is to enhance City Departments' delivery of world class service by administering and expediting their Capital Improvement Projects. The Detroit Building Authority is primarily responsible for administering capital projects from start to completion. Critical functions include encumbering funds through contracts of lease; distributing bid documents and request for proposals; issuing contact awards; securing Human Rights Clearances; advising contractors of Executive Orders 4 & 22 requirements; preparation and execution of all contract documents; review and approval of contract invoices; actual payment to vendors; monitoring design development and construction for each capital project managed by the DBA

In addition, the DBA administers the Special Areas Maintenance Program (SAM) which covers 35 commercial areas throughout the City. The services provided by SAM involve supplying contractors to perform landscape mechanical, electrical, structural, and general maintenance in the 35 areas.

#### **GOALS:**

- 1. Timely preparation, processing and execution of contract documents.
- 2. Complete each project within ascribed budget.
- 3. Complete each capital project within the timeline outlined by the requesting City department.
- 4. Promote customer satisfaction by providing the level of technical expertise required to insure the success of each capital project.

#### MAJOR INITIATIVES:

- C Hosted a minority and Detroit based contractors workshop.
- C Due to the increase in the number of capital projects the DBA is implementing, this provides a basis to increase project management staff.
- Enhance the DBA's computer and automation abilities by replacing old computer equipment.
- C Develop a new comprehensive tracking system for managing financial information and other vendor information.
- C Develop a proposal to provide information to high school students regarding careers in construction.
- Continue implementation and improvement of the DBA contract management tracking system.

#### PLANNING FOR THE FUTURE:

The Detroit Building Authority (DBA) expects its volume of work to increase in the next fiscal year and continue in the future due to several factors:

Maintenance of city facilities has been poor and many city facilities are now in need of capital improvements in order to continue service.

Many city departments are now beginning to understand the types of services that can be provided by the DBA. This can be attributed to the various outreach programs held and planned for in the future. The first outreach for city departments was held on December 4, 2002 and 12 departments along with representatives of the Mayor's Office were in attendance. We expect a large number of contractors and consultants to attend to learn how to do business with the DBA. The DBA plans to hold two workshops per year, one for city departments and one for contractors/consultants.

The improved business climate in Detroit will increase the demand for city services and facilities such as additional parking facilities, improvements to Cobo Center, police and fire facilities and recreational facilities.

#### PLANNING FOR THE FUTURE (con't.)

Major new projects expected during the next fiscal year include the following:

Master Plan Project Detroit Institute of Arts

2 Major Parking Garages Municipal Parking Department

Public Safety Mall
Police Department
Phase 3 & 4 Police Communication Facility
Headquarters Building
Police Department
Detroit Zoo
Multi-use Facility
Detroit Zoo
Detroit Zoo

Historical Museum Expansion Historical Department

The DBA expects to take advantage of improved technologies in delivering it's services such as greater use of web based communication to the local contracting community of bid opportunities and for project management and reporting on various projects.

## DETROIT BUILDING AUTHORITY MEASURES AND TARGETS

| Goals:  | 2000-01     | 2001-02      | 2002-03      | 2003-04      |
|---|-------------|--------------|--------------|--------------|
| Measures  | Actual      | Actual       | Projection   | Target       |
| Timely preparation, processing and execution of contracts:                |             |              |              |              |
| Timely preparation of contract documents <sup>1</sup>                     | 109 of 129  | 150 of 180   | 180 of 200   | 95 of 100    |
| Timely execution of Construction/Professional documents <sup>2</sup>      | 70 of 81    | 115 of 130   | 130 of 140   | 150 of 175   |
| Timely preparation of Contracts of Lease <sup>3</sup>                     | 39 of 48    | 35 of 50     | 50 of 60     | 40 of 50     |
| Complete each project within ascribed budget                              |             | 20% increase | 30% increase | 50% increase |
| Complete construction projects within timeline                            |             | 20% increase | 30% increase | 50% increase |
| Promote client satisfaction by providing the level of technical expertise |             |              |              |              |
| required for each project   |             | 20% increase | 35% increase | 50% increase |
| Activity Costs  | \$1,100,914 | \$1,105,377  | \$1,080,431  | \$1,119,675  |

<sup>&</sup>lt;sup>1</sup>"Timely" is the percent within three weeks of DBA Board approval.

<sup>2</sup>"Timely" is the percent prepared and executed within five weeks of DBA Board approval.

<sup>3</sup>"Timely" is within seven weeks of DBA Board approval.

# Non-Departmental

| Detroit Building Authority                    |     | 2002-03<br>Redbook |     | 2003-04<br>Dept Final<br>Request |     | 2003-04<br>Mayor's<br>Budget Rec |  |
|---|-----|--------------------|-----|----------------------------------|-----|----------------------------------|--|
| Detroit Building Authority                    | FTE | <b>AMOUNT</b>      | FTE | <b>AMOUNT</b>                    | FTE | <b>AMOUNT</b>                    |  |
| APPROPRIATION<br>ORGANIZATION                 |     |                    |     |                                  |     |                                  |  |
| 00277 - Detroit Building Authority            |     |                    |     |                                  |     |                                  |  |
| 350310 - Detroit Building Authority           | 8   | \$780,431          | 10  | \$964,316                        | 8   | \$819,675                        |  |
| APPROPRIATION TOTAL                           | 8   | \$780,431          | 10  | \$964,316                        | 8   | \$819,675                        |  |
| 00279 - Special Commercial Area Maintenance F |     |                    |     |                                  |     |                                  |  |
| 350320 - Special Area Maintenance Program     | 0   | \$300,000          | 0   | \$500,000                        | 0   | \$300,000                        |  |
| APPROPRIATION TOTAL                           | 0   | \$300,000          | 0   | \$500,000                        | 0   | \$300,000                        |  |
| ACTIVITY TOTAL                                | 8   | \$1,080,431        | 10  | \$1,464,316                      | 8   | \$1,119,675                      |  |

# CITY OF DETROIT Budget Development for FY 2003 - 2004 Appropriations - Summary Objects

|                                     | 2002-03<br>Redbook | 2003-04<br>Dept Final<br>Request | 2003-04<br>Mayor's<br>Budget Rec |  |
|-------------------------------------|--------------------|----------------------------------|----------------------------------|--|
| AC1535 - Detroit Building Authority |                    |                                  |                                  |  |
| A35000 - Non-Departmental           |                    |                                  |                                  |  |
| SALWAGESL - Salary & Wages          | 521,402            | 582,500                          | 518,735                          |  |
| EMPBENESL - Employee Benef          | 259,029            | 327,991                          | 300,940                          |  |
| PROFSVCSL - Professional/Cor        | 300,000            | 553,825                          | 300,000                          |  |
| A35000 - Non-Departmental           | 1,080,431          | 1,464,316                        | 1,119,675                        |  |
| AC1535 - Detroit Building Authority | 1,080,431          | 1,464,316                        | 1,119,675                        |  |
| Grand Total                         | 1,080,431          | 1,464,316                        | 1,119,675                        |  |

#### GREATER DETROIT RESOURCE RECOVERY AUTHORITY ACTIVITY INFORMATION

The mission of the Greater Detroit Resource Recovery Authority (GDRRA) is to provide efficient, environmentally responsible waste disposal service(s) to the residential, commercial, industrial sectors of Detroit. This includes the acquisition, construction, improvement, enlargement, extension and operation of solid waste disposal facilities. The Authority's activities encompass one or more parts of a total waste management system (post collection) including transportation, recoverable materials marketing (recycling), generation and sale of waste derived fuel energy products (steam and electricity), and disposal. The Authority is a governmental unit, separate from the City of Detroit.

#### GOALS:

- 1. Optimize quantity and quality of facility's waste supply.
- 2. Optimize quantity and quality of facility's energy products and recovered materials.
- 3. Minimize environmental impacts of Authority's waste management activities.
- 4. Maximize utilization of progressive management techniques and technology in performance of Authority business.
- 5. Implement Kids, Cops, Clean initiatives.

## **MAJOR INITIATIVES:**.

Expand clean neighborhood roll-off container program to ten (10) CRS sectors.

#### PLANNING FOR THE FUTURE:

Identify project participants, alternates and alternative scenarios for resource recovery facility and project utilization for 2010 and thereafter.

## GREATER DETROIT RESOURCE RECOVERY AUTHORITY MEASURES ANDTARGETS

| Goals:   | 2000-01       | 2001-02       | 2002-03       | 2003-04       |
|--|---------------|---------------|---------------|---------------|
| Measures   | Actual        | Actual        | Projection    | Target        |
| Optimize quantity and quality of facility's waste supply:                            |               |               |               |               |
| Tonnage received/processed   | 745,000       | 760,000       | 780,000       | 800,000       |
| Private hauler fees revenue  | 3,700,000     | 3,800,000     | 4,500,000     | 5,800,000     |
| Optimize quantity and quality of facility's energy products and recovered materials: |               |               |               |               |
| Pounds of steam sold   | 2,000,000,000 | 2,200,000,000 | 2,300,000,000 | 2,400,000,000 |
| Kilowatt hours sold  | 221,000       | 230,000       | 220,000       | 220,000       |
| Minimize environmental impacts of Authority's waste management actions:              |               |               |               |               |
| Recovered material recycled (tons)   | 30,000        | 34,000        | 30,000        | 30,000        |
| Percent of permitted air quality emissions inventory                                 | Less than 15% | Less than 10% | Less than 10% | Less than 10% |
| Operating permit(s) compliance   | 100%          | 100%          | 100%          | 100%          |
| Maximize utilization of progressive management techniques and technology:            |               |               |               |               |
| Percent of staff software proficient   | 100%          | 100%          | 100%          | 100%          |
| Percent of staff professional networking   | 90%           | 100%          | 100%          | 100%          |
| Implement roll-off container program   | ·             |               |               | _             |
| Debris removed – cubic yards   | 3,100         | 3,600         | 3,800         | 4,000         |
| Activity Costs   | \$826,550     | \$876,060     | \$1,131,995   | \$1,105,234   |

# Non-Departmental

| Grt Det Resource Recovery Authority  |     | Redbook D     |     | 2003-04<br>Dept Final<br>Request |     | 2003-04<br>Mayor's<br>Budget Rec |  |
|--|-----|---------------|-----|----------------------------------|-----|----------------------------------|--|
| Greater Detroit Resource Recovery Aut  | FTE | <b>AMOUNT</b> | FTE | <b>AMOUNT</b>                    | FTE | <b>AMOUNT</b>                    |  |
| APPROPRIATION<br>ORGANIZATION  |     |               |     |                                  |     |                                  |  |
| 00276 - Greater Detroit Resource Recovery Authority 350300 - Grt Det Resource Recovery Authority | 12  | \$1,131,995   | 12  | \$976,484                        | 12  | \$1,105,234                      |  |
| APPROPRIATION TOTAL  | 12  | \$1,131,995   | 12  | \$976,484                        | 12  | \$1,105,234                      |  |
| ACTIVITY TOTAL   | 12  | \$1,131,995   | 12  | \$976,484                        | 12  | \$1,105,234                      |  |

# CITY OF DETROIT Budget Development for FY 2003 - 2004 Appropriations - Summary Objects

|  | 2002-03<br>Redbook | 2003-04<br>Dept Final<br>Request | 2003-04<br>Mayor's<br>Budget Rec |  |
|--|--------------------|----------------------------------|----------------------------------|--|
| AC2035 - Greater Detroit Resource Recovery | /                  |                                  |                                  |  |
| A35000 - Non-Departmental                  |                    |                                  |                                  |  |
| SALWAGESL - Salary & Wages                 | 754,597            | 636,481                          | 698,752                          |  |
| EMPBENESL - Employee Benef                 | 377,398            | 340,003                          | 406,482                          |  |
| A35000 - Non-Departmental                  | 1,131,995          | 976,484                          | 1,105,234                        |  |
| AC2035 - Greater Detroit Resource Recov    | 1,131,995          | 976,484                          | 1,105,234                        |  |
| Grand Total                                | 1,131,995          | 976,484                          | 1,105,234                        |  |

#### PROGRAM MANAGEMENT OFFICE

#### ACTIVITY DESCRIPTION: PROGRM MANAGEMENT OFFICE

The Program Management Office (PMO) is a centralized organization within the City hierarchy that will deliver consistent project oversight and management services to ensure fiscal accountability, quality deliverables, and timely project completion. The PMO is headed by a Director who is appointive and reports to the Chief Financial Officer. It will be staffed with four Portfolio Managers (Manager II level), who will lead project improvement teams in city agencies or functional areas, and a Quality Assistance Reviewer (a General Manager) who will coordinate project workplans against overall city goals. The Office will focus primarily on projects that improve city services, maintain financial solvency and enhance technological systems within City government.

#### GOALS:

- Maintain reporting mechanisms for tracking of project financials, individual performance, formal definitions of deliverables and measurable results, and individual tasks against plans, and communicate them with the Mayor and Cabinet members.
- 2. Control allocation of resources including City staff and outside consultants/contractors.
- 3. Decrease project failure rate through consistent processes and methodologies that improve project efficiency and effectiveness.
- 4. Develop competencies within the City through well-defined processes and procedures.

#### **MAJOR INITIATIVES:**

The PMO is organized around three core operating areas: technological and fiscal systems; real estate; and city service delivery. Starting in FY 2003-04, one Portfolio Manager will coordinate implementation of DRMS 11i, the accounting consolidation, and system upgrades. One Portfolio Manager will oversee real estate projects, starting with the new Police Headquarters. Two Portfolio Managers will target PLD and DPW for re-engineering, developing workplans to improve refuse and bulk pickup, vehicle maintenance and fuel control in DPW, and traffic lights, street lights and power generation in PLD. Agency level project managers will be assigned to each of these projects under the overall direction of the PMO, which will track and report on project performance.

The Quality Assistance Reviewer will interact with PMO staff and other institutional policymakers to maintain overall financial and logistical goals among all the projects managed in the Office.

#### PLANNING FOR THE FUTURE:

The PMO was recommended by the 2002 Committee on Operational and Financial Re-engineering (COFR) to formalize project initiation, and to deploy consistent processes and methodologies in city resource and service delivery planning. The COFR was a broad-based committee, charged in 2002 with identifying ways to reduce costs, eliminate redundant processes, and streamline city operations, and it proposed a series of management reforms. The PMO will be the centerpiece of service improvement across the city.

#### PROGRAM MANAGEMENT OFFICE MEASURES AND TARGETS

| Goals:  | 2000-01 | 2001-02 | 2002-03    | 2003-04   |
|---|---------|---------|------------|-----------|
| Measures  | Actual  | Actual  | Projection | Target    |
| Maintain reporting mechanisms for tracking of project financials, individual performance, |         |         |            |           |
| formal definitions of deliverables and measurable results, and individual tasks against   |         |         |            |           |
| plans, and communicate them with the Mayor and Cabinet members:                           |         |         |            |           |
| Number of periodic reports generated  | N/A     | N/A     | N/A        | 12        |
| Control allocation of resources including City staff and outside consultants/contractors: |         |         |            |           |
| Actual real estate cost as percent of budgeted cost                                       | N/A     | N/A     | N/A        | N/A*      |
| Actual technology systems costs as percent of budgeted costs                              | N/A     | N/A     | N/A        | N/A*      |
| Contractor cost overruns  | N/A     | N/A     | N/A        | 0         |
| Total project \$ savings  | N/A     | N/A     | N/A        | N/A*      |
| Decrease project failure rate through consistent processes and methodologies that improve |         |         |            |           |
| project efficiency and effectiveness:   |         |         |            |           |
| Number of months behind workplan as percent of total months of workplan                   | N/A     | N/A     | N/A        | 0         |
| Number of projects suspended  | N/A     | N/A     | N/A        | 0         |
| Develop competencies within the City through well-defined processes and procedures:       |         |         |            |           |
| Number of agency staff on project teams   | N/A     | N/A     | N/A        | 72        |
| Activity Costs  | N/A     | N/A     | N/A        | \$807,316 |

Note: 3 projects in each section, or 12 projects total, at a time
\* Project completion not anticipated in the first year of operation

## **Non-Departmental**

| Program Management Office          |          | 2002-03<br>Redbook |     | 2003-04<br>Dept Final<br>Request |     | 2003-04<br>Mayor's<br>Budget Rec |  |
|------------------------------------|----------|--------------------|-----|----------------------------------|-----|----------------------------------|--|
| Program Management Office          | FTE      | <b>AMOUNT</b>      | FTE | <b>AMOUNT</b>                    | FTE | <b>AMOUNT</b>                    |  |
| APPROPRIATION<br>ORGANIZATION      |          |                    |     |                                  |     |                                  |  |
| 11177 - Program Management Office  |          |                    |     |                                  |     |                                  |  |
| 351067 - Program Management Office | 0        | \$0                | 0   | \$0                              | 7   | \$807,316                        |  |
| APPROPRIATION TOTAL                | 0        | \$0                | 0   | \$0                              | 7   | \$807,316                        |  |
| ACTIVITY TOTAL                     | <u> </u> | <b>\$0</b>         |     | <b>\$0</b>                       | 7   | \$807,316                        |  |

# CITY OF DETROIT Budget Development for FY 2003 - 2004 Appropriations - Summary Objects

|                                    | 2002-03<br>Redbook | 2003-04<br>Dept Final<br>Request | 2003-04<br>Mayor's<br>Budget Rec |   |
|------------------------------------|--------------------|----------------------------------|----------------------------------|---|
| AC2235 - Program Management Office |                    |                                  |                                  | _ |
| A35000 - Non-Departmental          |                    |                                  |                                  |   |
| SALWAGESL - Salary & Wages         | 0                  | 0                                | 423,882                          |   |
| EMPBENESL - Employee Benef         | 0                  | 0                                | 240,436                          |   |
| PROFSVCSL - Professional/Cor       | 0                  | 0                                | 50,000                           |   |
| OPERSUPSL - Operating Suppl        | 0                  | 0                                | 12,300                           |   |
| OPERSVCSL - Operating Service      | 0                  | 0                                | 55,664                           |   |
| CAPEQUPSL - Capital Equipme        | 0                  | 0                                | 25,034                           |   |
| A35000 - Non-Departmental          | 0                  | 0                                | 807,316                          |   |
| AC2235 - Program Management Office | 0                  | 0                                | 807,316                          |   |
| Grand Total                        | 0                  | 0                                | 807,316                          |   |

#### CONTRIBUTIONS, SUBSIDIES AND ADVANCES ACTIVITY INFORMATION

## ACTIVITY DESCRIPTION: CONTRIBUTIONS, SUBSIDIES AND ADVANCES

This Activity provides for assorted transfers to operating agencies. These include reimbursement to the Municipal Reference Library; contributions to the Detroit Port Authority, Museum of African American History, and the Risk Management Claims Fund; and advances to the Municipal Parking system.

Subsidies to the Buildings and Safety Engineering Department, Detroit City Airport and the Detroit Department of Transportation are also in this Activity.

# Non-Departmental

| Municipal Reference Library                    |     | 2002-03<br>Redbook |     | 2003-04<br>Dept Final<br>Request |     | 2003-04<br>Mayor's<br>Budget Rec |  |
|--|-----|--------------------|-----|----------------------------------|-----|----------------------------------|--|
| Library Support                                | FTE | AMOUNT             | FTE | AMOUNT                           | FTE | AMOUNT                           |  |
| APPROPRIATION<br>ORGANIZATION                  |     |                    |     |                                  |     |                                  |  |
| 00209 - Library Support                        |     |                    |     |                                  |     |                                  |  |
| 350040 - Municipal Reference Library           | 0   | \$423,585          | 0   | \$190,144                        | 0   | \$157,782                        |  |
| APPROPRIATION TOTAL                            | 0   | \$423,585          | 0   | \$190,144                        | 0   | \$157,782                        |  |
| 00335 - Parking Programs                       |     |                    |     |                                  |     |                                  |  |
| 350050 - Neighborhood Parking Lots             | 0   | \$40,000           | 0   | \$40,000                         | 0   | \$40,000                         |  |
| 350060 - Special Parking Programs              | 0   | \$125,000          | 0   | \$125,000                        | 0   | \$125,000                        |  |
| 350070 - Eastern Market Garage                 | 0   | \$70,000           | 0   | \$65,000                         | 0   | \$65,000                         |  |
| APPROPRIATION TOTAL                            | 0   | \$235,000          | 0   | \$230,000                        | 0   | \$230,000                        |  |
| 00341 - Tax Support - DOT                      |     |                    |     |                                  |     |                                  |  |
| 350080 - DOT Operations                        | 0   | \$80,174,125       | 0   | \$80,200,000                     | 0   | \$67,907,900                     |  |
| APPROPRIATION TOTAL                            | 0   | \$80,174,125       | 0   | \$80,200,000                     | 0   | \$67,907,900                     |  |
| 00347 - Airport Support                        |     |                    |     |                                  |     |                                  |  |
| 350090 - Contribution To Airport               | 0   | \$2,530,701        | 0   | \$2,530,701                      | 0   | \$2,789,179                      |  |
| APPROPRIATION TOTAL                            | 0   | \$2,530,701        | 0   | \$2,530,701                      | 0   | \$2,789,179                      |  |
| 00396 - World Trade Program                    |     |                    |     |                                  |     |                                  |  |
| 350140 - Detroit Port Authority                | 0   | \$250,000          | 0   | \$250,000                        | 0   | \$250,000                        |  |
| APPROPRIATION TOTAL                            | 0   | \$250,000          | 0   | \$250,000                        | 0   | \$250,000                        |  |
| 00578 - Parking Systems Operating Advance      |     |                    |     |                                  |     |                                  |  |
| 350170 - Parking Sys. Operating Adv.           | 0   | \$12,680,893       | 0   | \$12,700,000                     | 0   | \$13,385,817                     |  |
| APPROPRIATION TOTAL                            | 0   | \$12,680,893       | 0   | \$12,700,000                     | 0   | \$13,385,817                     |  |
| 00939 - Supplemental Fees (G D R R A)          |     |                    |     |                                  |     |                                  |  |
| 350250 - Supplemental Fees (GDRRA)             | 0   | \$34,700,485       | 0   | \$33,461,283                     | 0   | \$33,461,283                     |  |
| APPROPRIATION TOTAL                            | 0   | \$34,700,485       | 0   | \$33,461,283                     | 0   | \$33,461,283                     |  |
| 05414 - African American History Museum - Oper |     |                    |     |                                  |     |                                  |  |
| 350290 - Museum Of African Amer. HistOper      | 0   | \$1,805,000        | 0   | \$2,000,000                      | 0   | \$1,805,000                      |  |
| APPROPRIATION TOTAL                            | 0   | \$1,805,000        | 0   | \$2,000,000                      | 0   | \$1,805,000                      |  |
| 10387 - Housing Support - Security             |     |                    |     |                                  |     |                                  |  |
| 350295 - Housing Support - Security            | 0   | \$1,257,000        | 0   | \$1,257,000                      | 0   | \$0                              |  |

# Non-Departmental

| Housing Support - Security                  |     | 2002-03<br>Redbook   |     | 2003-04<br>Dept Final<br>Request |     | 2003-04<br>Mayor's<br>Budget Rec |  |
|---|-----|----------------------|-----|----------------------------------|-----|----------------------------------|--|
| Housing Support - Security                  | FTE | <b>AMOUNT</b>        | FTE | <b>AMOUNT</b>                    | FTE | <b>AMOUNT</b>                    |  |
| APPROPRIATION ORGANIZATION                  |     |                      |     |                                  |     |                                  |  |
| 10387 - Housing Support - Security          |     |                      |     |                                  |     |                                  |  |
| 350295 - Housing Support - Security         | 0   | \$1,257,000          | 0   | \$1,257,000                      | 0   | \$0                              |  |
| APPROPRIATION TOTAL                         | 0   | \$1,257,000          | 0   | \$1,257,000                      | 0   | \$0                              |  |
| 10724 - Museum of African American History  |     |                      |     |                                  |     |                                  |  |
| 350745 - Museum of African American History | 0   | \$1,500,000          | 0   | \$6,500,000                      | 0   | \$4,000,000                      |  |
| APPROPRIATION TOTAL                         | 0   | \$1,500,000          | 0   | \$6,500,000                      | 0   | \$4,000,000                      |  |
| ACTIVITY TOTAL                              |     | <b>\$135,556,789</b> |     | <b>\$139,319,128</b>             |     | <b>\$123,986,961</b>             |  |

|   | 2002-03<br>Redbook | 2003-04<br>Dept Final<br>Request | 2003-04<br>Mayor's<br>Budget Rec |  |
|---|--------------------|----------------------------------|----------------------------------|--|
| AC2535 - Contributions, Subsidies and Adv   | vaı                |                                  |                                  |  |
| A35000 - Non-Departmental   |                    |                                  |                                  |  |
| PROFSVCSL - Professional/Cor  | 250,000            | 250,000                          | 250,000                          |  |
| OPERSUPSL - Operating Suppl   | 1,500,000          | 0                                | 0                                |  |
| OPERSVCSL - Operating Service   | 35,249,070         | 33,776,427                       | 33,744,065                       |  |
| CAPEQUPSL - Capital Equipme   | 0                  | 6,500,000                        | 4,000,000                        |  |
| OTHEXPSSL - Other Expenses  | 98,557,719         | 98,792,701                       | 85,992,896                       |  |
| A35000 - Non-Departmental   | 135,556,789        | 139,319,128                      | 123,986,961                      |  |
| AC2535 - Contributions, Subsidies and $\mbox{A}\mbox{$_{\mbox{\tiny $\alpha$}}$}$ | 135,556,789        | 139,319,128                      | 123,986,961                      |  |
| Grand Total   | 135,556,789        | 139,319,128                      | 123,986,961                      |  |

|                                       | 2001-02<br>Actuals |             |             | Mayor's     |              |
|---------------------------------------|--------------------|-------------|-------------|-------------|--------------|
| A35000 - Non-Departmental             |                    |             |             |             |              |
| 00278 - Building Authority Lease Pmts |                    |             |             |             |              |
| 402100 - Prior Years Real Prope       | 24,803             | 10,000      | 25,000      | 10,000      | 0            |
| 402200 - Prior Years Pers Prope       | 1,047              | 0           | 0           | 0           | 0            |
| 00278 - Building Authority Lease Pmt  | 25,850             | 10,000      | 25,000      | 10,000      | 0            |
| 00664 - City-County Building Rent and | Rehabilita         |             |             |             |              |
| 474100 - Miscellaneous Receipts       | 941,014            | 0           | 0           | 0           | 0            |
| 00664 - City-County Building Rent and | 941,014            | 0           | 0           | 0           | 0            |
| 00780 - Downtown Development Auth     | SBT - Inv          |             |             |             |              |
| 422142 - State Sales Tax - SRS        | 69,766             | 70,000      | 70,000      | 65,524      | (4,476)      |
| 00780 - Downtown Development Auth     | 69,766             | 70,000      |             | 65,524      | (4,476)      |
| 00835 - Chrysler Bond Reauthorization | )                  |             |             |             |              |
| 472230 - Recoveries                   | 13,558,010         | 13,557,750  | 13,557,840  | 13,557,840  | 90           |
| 00835 - Chrysler Bond Reauthorizatio  |                    | 13,557,750  | , ,         | 13,557,840  | 90           |
| 00852 - Claims Fund(Insurance Premi   | um)                |             |             |             |              |
| 461100 - Earnings On Investmer        | 0                  | 2,989,000   | 700,000     | 608,000     | (2,381,000)  |
| 521170 - Miscellaneous Contribu       |                    | 14,100,000  | 14,000,000  | 13,700,000  | (400,000)    |
| 00852 - Claims Fund(Insurance Prem.   |                    | 17,089,000  |             | 14,308,000  | (2,781,000)  |
| 00936 - Federal Section 108 Loan Pay  | ment               |             |             |             |              |
| 472230 - Recoveries                   | 13,552,193         | 7,429,436   | 0           | 13,100,000  | 5,670,564    |
| 00936 - Federal Section 108 Loan Paj  |                    | 7,429,436   |             | 13,100,000  | 5,670,564    |
| 00993 - Downtown Development Author   | ority Bond         |             |             |             |              |
| 472230 - Recoveries                   | 1,416,452          | 1,417,318   | 1,416,582   | 1,416,582   | (736)        |
| 00993 - Downtown Development Auth     |                    | 1,417,318   |             | 1,416,582   | (736)        |
| 00995 - DRMS                          |                    |             |             |             |              |
| 447605 - Other Reimbursements         | 1,866,846          | 0           | 0           | 0           | 0            |
| 00995 - DRMS                          | 1,866,846          | 0           | 0           | 0           | 0            |
| 04739 - General Revenue - Non-Depar   | rtmental           |             |             |             |              |
| 401100 - Current Year Property        | 163,665,249        | 157,466,484 | 158,000,000 | 157,926,139 | 459,655      |
| 402100 - Prior Years Real Propε       |                    | 16,677,000  |             | 25,992,000  | 9,315,000    |
| 402200 - Prior Years Pers Prope       | 1,472,936          | 563,000     | 600,000     | 878,000     | 315,000      |
| 404100 - Municipal Income Tax 3       | 368,516,492        |             | 310,000,000 |             | (23,100,000) |
| 404105 - Prior Years Municipal I      | 0                  | 0           | 0           | 10,680,000  | 10,680,000   |
| 404110 - Municipal Income Tax         | V 1 1 1 1          |             | 0           | 0           | 0            |
| 405200 - Wagering Excise Tax -        | 109,461,707        | 105,000,000 |             | 110,000,000 | 5,000,000    |
| 407130 - Current Special Asmts-       | 0                  | 7,000       | 15,000      | 15,000      | 8,000        |
| 407170 - Sidewalk Construction        | 15,043             | 0           | 0           | 0           | 0            |
| 407175 - Delinq Special Asmts-(       | 103,750            | 84,000      | 100,000     | 100,000     | 16,000       |

|                                     | 2001-02<br>Actuals |            |            | Mayor's    |              |
|-------------------------------------|--------------------|------------|------------|------------|--------------|
| A35000 - Non-Departmental           |                    |            | -          |            |              |
| 04739 - General Revenue - Non-Depar | rtmental           |            |            |            |              |
| 407180 - Payment In Lieu Of Ta      |                    | 1,956,000  | 1,650,000  | 1,900,000  | (56,000)     |
| 407185 - Payment In Lieu Taxes      | 2,039,685          | 2,000,000  | 2,000,000  | 1,000,000  | (1,000,000)  |
| 407195 - Industrial Facilities Tax  | 9,314,419          | 10,384,105 | 10,384,000 | 8,545,780  | (1,838,325)  |
| 407210 - Neigh Enterprise Zone      | 0                  | 238,799    | 239,000    | 289,732    | 50,933       |
| 408100 - Interest-Property Tax      | 0                  | 4,000,000  | 4,000,000  | 5,000,000  | 1,000,000    |
| 408110 - Int-Current Real Prop 1    | 1,221,531          | 0          | 0          | 0          | 0            |
| 408120 - Int-Current Personal Pi    | 211,314            | 0          | 0          | 0          | 0            |
| 408130 - Int-Prior Years Real Pr    | 4,747,960          | 0          | 0          | 0          | 0            |
| 408140 - Int-Prior Years Pers Pr    | 251,118            | 0          | 0          | 0          | 0            |
| 408160 - Int-Deling Special Asse    | 39,144             | 0          | 0          | 0          | 0            |
| 408180 - Property Tax Penalty       | 6,527,164          | 5,000,000  | 5,000,000  | 6,000,000  | 1,000,000    |
| 412160 - Ford Tunnel Permits        | 10,000             | 20,000     | 20,000     | 20,000     | 0            |
| 414100 - Trailer Coach Licenses     | 1,761              | 0          | 0          | 0          | 0            |
| 421100 - Liquor & Beer Licenses     | 1,579,987          | 545,000    | 545,000    | 545,000    | 0            |
| 422141 - State Sales Tax - SRS      | 81,967,146         | 65,000,000 | 60,000,000 | 64,000,000 | (1,000,000)  |
| 422142 - State Sales Tax - SRS      |                    |            |            |            | (20,226,924) |
| 446100 - Administration Fee         | 4,989,380          | 4,634,000  | 4,880,000  | 5,607,000  | 973,000      |
| 448115 - Other Fees                 | 4,718,185          | 25,000     | 25,000     | 25,000     | 0            |
| 449125 - Personal Services          | 0                  | 25,401,502 | 26,163,547 | 26,105,938 | 704,436      |
| 449155 - Personal Services-Dep      | 19,438,522         | 0          | 0          | 0          | 0            |
| 461100 - Earnings On Investmer      | 8,715,636          | 2,000,000  | 2,000,000  | 2,000,000  | 0            |
| 461110 - Earnings-Life Insurance    | (1)                | 0          | 0          | 0          | 0            |
| 462100 - Rental-Public Bldgs & :    | 287,671            | 0          | 0          | 0          | 0            |
| 462240 - Other Real Estate Ren      | 12,912             | 0          | 0          | 0          | 0            |
| 462245 - Rental Detroit-Windsor     | 770,340            | 575,000    | 700,000    | 700,000    | 125,000      |
| 462250 - Rental-Personal Comn       | 139,950            | 295,000    | 295,000    | 316,000    | 21,000       |
| 464100 - Sales Of City Real Pro     | 1                  | 0          | 0          | 0          | 0            |
| 472150 - Other Miscellaneous        | 81                 | 0          | 0          | 0          | 0            |
| 472155 - Other Misc - Direct Dep    | 265,797            | 0          | 0          | 0          | 0            |
| 472230 - Recoveries                 | 2,729,806          | 400,000    | 400,000    | 400,000    | 0            |
| 474100 - Miscellaneous Receipts     | 6,080,800          | 100,000    | 100,000    | 103,059    | 3,059        |
| 510100 - Street Funds Reimburs      | 4,957,409          | 4,824,000  | 4,880,000  | 4,880,000  | 56,000       |
| 04739 - General Revenue - Non-Depa, |                    |            |            |            | •            |
| 05080 - Cable Franchise Fee         |                    |            |            |            |              |
| 447555 - Other Reimbursements       | 5,770,111          | 5,233,000  | 6,553,725  | 4,758,000  | (475,000)    |
| 05080 - Cable Franchise Fee         | 5,770,111          | 5,233,000  |            |            |              |
| 00650 - General Bond Fund Investmer | nt Earning         |            |            |            |              |

|   | 2001-02<br>Actuals | 2002-03<br>Redbook | 2003-04<br>Dept Final<br>Request | 2003-04<br>Mayor's<br>Budget |              |
|---|--------------------|--------------------|----------------------------------|------------------------------|--------------|
| A35000 - Non-Departmental   |                    |                    |                                  |                              |              |
| 00650 - General Bond Fund Investmer   | nt Earning         |                    |                                  |                              |              |
| 461100 - Earnings On Investmer  | 42,107             | 1,726,000          | 2,135,000                        | 2,135,000                    | 409,000      |
| 00650 - General Bond Fund Investme  | 42,107             | 1,726,000          | 2,135,000                        | 2,135,000                    | 409,000      |
| 00992 - Capital Improvement Bonds -   | DIA                |                    |                                  |                              |              |
| 461100 - Earnings On Investmer  | 22,162             | 0                  | 0                                | 1,899,560                    | 1,899,560    |
| 510325 - Transfers From Other I   | 71,000             | 0                  | 0                                | 0                            | 0            |
| 522100 - Sale Of Bonds  | 10,322,837         | 5,000,000          | 5,000,000                        | 5,000,000                    | 0            |
| 00992 - Capital Improvement Bonds -   |                    | 5,000,000          | 5,000,000                        | 6,899,560                    | 1,899,560    |
| 06925 - Temp Casino Site Sup & Infra  | Imp                |                    |                                  |                              |              |
| 448115 - Other Fees   | ,<br>111,750       | 13,000,000         | 13,900,000                       | 13,900,000                   | 900,000      |
| 448185 - Municipal Services Fee   |                    | 0                  | 0                                | 0                            | 0            |
| 06925 - Temp Casino Site Sup & Infra  | 13,124,617         | 13,000,000         | 13,900,000                       | 13,900,000                   | 900,000      |
| 10181 - Casino Land Aquisition  |                    |                    |                                  |                              |              |
| 461100 - Earnings On Investmer  | 1,263,369          | 0                  | 0                                | 0                            | 0            |
| 522110 - Project Borrowings   | 19,927,759         | 0                  | 0                                | 0                            | 0            |
| 10181 - Casino Land Aquisition  | 21,191,128         | 0                  | 0                                | 0                            | 0            |
| 10633 - Internal Service Fund - Vehicle   | es                 |                    |                                  |                              |              |
| 472150 - Other Miscellaneous  | 0                  | 28,000,000         | 0                                | 0                            | (28,000,000) |
| 510325 - Transfers From Other I   | 3,706,700          | 0                  | 0                                | 0                            | 0            |
| 522100 - Sale Of Bonds  | 0                  | 0                  | 26,362,500                       | 30,498,995                   | 30,498,995   |
| 540105 - General Fund Contribu  | 0                  | 7,569,614          | 14,528,450                       | 2,518,450                    | (5,051,164)  |
| 10633 - Internal Service Fund - Vehicl  | 3,706,700          | 35,569,614         | 40,890,950                       | 33,017,445                   | (2,552,169)  |
| 10845 - Casino Enhancement  |                    |                    |                                  |                              |              |
| 521170 - Miscellaneous Contribu   | 0                  | 0                  | 0                                | 46,750,000                   | 46,750,000   |
| 10845 - Casino Enhancement  | 0                  | 0                  | 0                                | 46,750,000                   | 46,750,000   |
| 00972 - Cable Communications Comm   | nission            |                    |                                  |                              |              |
| 474100 - Miscellaneous Receipts   | 0                  | 0                  | 0                                | 53,725                       | 53,725       |
| 00972 - Cable Communications Comm   | 0                  | 0                  | 0                                | 53,725                       | 53,725       |
| 00277 - Detroit Building Authority  |                    |                    |                                  |                              |              |
| 449150 - Personal Services-Oth  | 880,105            | 780,431            | 964,316                          | 819,675                      | 39,244       |
| 00277 - Detroit Building Authority  | 880,105            | 780,431            | 964,316                          | 819,675                      | 39,244       |
| 00279 - Special Commercial Area Ma  |                    |                    |                                  | •                            |              |
| 449125 - Personal Services  | 37,520             | 0                  | 0                                | 0                            | 0            |
| 449150 - Personal Services-Oth  | (31,531)           | 0                  | 0                                | 0                            | 0            |
| 00279 - Special Commercial Area Ma  | 5,989              | 0                  | 0                                | 0                            | 0            |
| common of the contract of the | 0,000              | Ū                  | Ū                                | U                            | J            |

|   | 2001-02<br>Actuals | 2002-03<br>Redbook | 2003-04<br>Dept Final<br>Request | 2003-04<br>Mayor's<br>Budget I | Variance<br>Rec |
|---|--------------------|--------------------|----------------------------------|--------------------------------|-----------------|
| A35000 - Non-Departmental   |                    |                    |                                  |                                |                 |
| 00276 - Greater Detroit Resource Reco                                 | overy Autl         |                    |                                  |                                |                 |
| 449125 - Personal Services  | 673,906            | 0                  | 0                                | 0                              | 0               |
| 449150 - Personal Services-Oth  | 712,243            | 1,131,995          | 976,484                          | 1,105,234                      | (26,761)        |
| 00276 - Greater Detroit Resource Rec                                  | 1,386,149          | 1,131,995          | 976,484                          | 1,105,234                      | (26,761)        |
| 00578 - Parking Systems Operating Ad                                  |                    |                    |                                  |                                |                 |
| 510325 - Transfers From Other I                                       |                    | 12,680,893         | 12,700,000                       | 13,385,817                     | 704,924         |
| 00578 - Parking Systems Operating A                                   | 10,473,728         | 12,680,893         | 12,700,000                       | 13,385,817                     | 704,924         |
| 00892 - Museum of African American F                                  | History            |                    |                                  |                                |                 |
| 510325 - Transfers From Other I                                       | 97,027             | 0                  | 0                                | 0                              | 0               |
| 00892 - Museum of African American                                    | 97,027             | 0                  | 0                                | 0                              | 0               |
| 00939 - Supplemental Fees (G D R R )                                  | 4)                 |                    |                                  |                                |                 |
| 510325 - Transfers From Other I                                       |                    | 34,700,485         | 33,461,283                       | 33,461,283                     | (1,239,202)     |
| 00939 - Supplemental Fees (G D R R                                    | 56,227,903         | 34,700,485         | 33,461,283                       | 33,461,283                     | (1,239,202)     |
| 10724 - Museum of African American F                                  | History            |                    |                                  |                                |                 |
| 461100 - Earnings On Investmer  | 2,142              | 0                  | 0                                | 0                              | 0               |
| 522100 - Sale Of Bonds  | 997,857            | 1,500,000          | 6,500,000                        | 4,000,000                      | 2,500,000       |
| 10724 - Museum of African American                                    | 999,999            | 1,500,000          | 6,500,000                        | 4,000,000                      | 2,500,000       |
| 00579 - Cobo Hall Expansion Project                                   |                    |                    |                                  |                                |                 |
| 422190 - State Hotel & Liq Tax-                                       | (1)                | 0                  | 0                                | 0                              | 0               |
| 461100 - Earnings On Investmer  | (1,758,750)        | 0                  | 0                                | 0                              | 0               |
| 00579 - Cobo Hall Expansion Project                                   | (1,758,751)        | 0                  | 0                                | 0                              | 0               |
| 00686 - G O Bonds Series 1988A Inve                                   | stment Fa          |                    |                                  |                                |                 |
| 461100 - Earnings On Investmer  | 19,429             | 0                  | 0                                | 0                              | 0               |
| 00686 - G O Bonds Series 1988A Inve                                   | 19,429             | 0                  | 0                                | 0                              | 0               |
| 00747 - G O Bonds Series 1989A Inve                                   | stment Es          |                    |                                  |                                |                 |
| 461100 - Earnings On Investmer  | 67,221             | 0                  | 0                                | 0                              | 0               |
| 00747 - G O Bonds Series 1989A Inve                                   | 67,221             | 0                  | 0                                | 0                              | 0               |
| 00767 - G O Bonds Series 1990A Inve                                   | ·                  |                    |                                  |                                |                 |
| 461100 - Earnings On Investmen  | 22,554             | 0                  | 0                                | 0                              | 0               |
| 00767 - G O Bonds Series 1990A Inve                                   | 22,554<br>22,554   | 0                  | 0                                | 0                              | 0               |
|   | ·                  | U                  | U                                | U                              | J               |
| 00816 - GO Bonds Series 1991 Investr                                  |                    | 0                  | 0                                | 0                              | 0               |
| 461100 - Earnings On Investmen<br>00816 - GO Bonds Series 1991 Invest | 115,267            | 0                  | 0                                | 0                              | 0               |
| 00010 - GO Donas Senes 1991 Inves                                     | 115,267            | 0                  | 0                                | 0                              | 0               |

| A35000 - Non-Departmental  00839 - G O Bonds Series 1993 Investment Earl 461100 - Earnings On Investmer 2,464,367 0 0 0 00839 - G O Bonds Series 1993 Inves 2,464,367 0 0 0  00904 - African American Museum Construction 522100 - Sale Of Bonds 1,596,431 0 0 0 | 0<br>0<br>0 |
|--|-------------|
| 00839 - G O Bonds Series 1993 Investment Ear         461100 - Earnings On Investment 2,464,367       0       0       0         00839 - G O Bonds Series 1993 Investment 2,464,367       0       0       0         00904 - African American Museum Construction   | 0           |
| 00839 - G O Bonds Series 1993 Inves 2,464,367 0 0 0 00904 - African American Museum Construction   | 0           |
| 00904 - African American Museum Construction   | 0           |
|  |             |
| 522100 - Sale Of Bonds 1.596 431 0 0 0   |             |
|  | 0           |
| 00904 - African American Museum Cc 1,596,431 0 0 0   |             |
| 00979 - TIFA - GM Poletown Project   |             |
| 407200 - Other Miscellaneous T. 12,678,536 0 0 0   | 0           |
| 464100 - Sales Of City Real Pro 441,082 0 0 0  | 0           |
| 00979 - TIFA - GM Poletown Project 13,119,618 0 0 0  | 0           |
| 00980 - Madison Center Improvements  |             |
| 461100 - Earnings On Investmer 6,151 0 0 0   | 0           |
| 00980 - Madison Center Improvement 6,151 0 0 0   | 0           |
| 00989 - Employee Death Benefit Plan  |             |
| 461100 - Earnings On Investmer (688,337) 0 0 0   | 0           |
| 530125 - Housing-Act Contrib As 4,456 0 0 0  | 0           |
| 530130 - Library-Act Contrib As- 2,945 0 0 0   | 0           |
| 530150 - Contrib - Retired Empla 15,473 0 0 0  | 0           |
| 530160 - Contrib - Active Emplo 202,086 0 0  | 0           |
| 540105 - General Fund Contribu 169,772 0 0 0   | 0           |
| 540140 - Water Fund Contributic 53,369 0 0 0   | 0           |
| 540170 - A.P.S. Fund Contributio 751 0 0 0   | 0           |
| 540180 - Airport Fund Contributi 256 0 0 0   | 0           |
| 00989 - Employee Death Benefit Plan (239,229) 0 0 0  | 0           |
| 04312 - Income Protection Plan   |             |
| 530100 - Employee Retirement ( 336 0 0 0   | 0           |
| 540105 - General Fund Contribu 925,910 0 0   | 0           |
| 540120 - Housing Fund Contribu 13,542 0 0 0  | 0           |
| 540140 - Water Fund Contributic 83,241 0 0 0   | 0           |
| 540150 - Library Fund Contributi 29,076 0 0  | 0           |
| 540160 - Transportation Fund C 664,467 0 0 0   | 0           |
| 04312 - Income Protection Plan 1,716,572 0 0 0   | 0           |
| 04313 - Police and Fire - Payrolls - Refunds and   |             |
| 474100 - Miscellaneous Receipt: (66) 0 0   | 0           |
| 530135 - Pol&Fire-Act Contrib A 10,250,914 0 0 0   | 0           |
| 530195 - Pol&Fire-Military Srv C (4) 0 0   | 0           |

| 2001-02<br>Actuals  | 2002-03<br>Redbook | 2003-04<br>Dept Final<br>Request | 2003-04<br>Mayor's<br>Budget R | Variance<br>ec |
|---|--------------------|----------------------------------|--------------------------------|----------------|
| A25000 Non Departmental   |                    | Request                          | Buagetit                       |                |
| A35000 - Non-Departmental   |                    |                                  |                                |                |
| 04313 - Police and Fire - Payrolls - Refunds and 550100 - Pol&Fire Pension Cont 8,449,644   | 0                  | 0                                | 0                              | 0              |
| 550100 - Pol&Fire Pension Cont 8,449,644 04313 - Police and Fire - Payrolls - Re 18,700,488 | 0<br><i>0</i>      | 0<br><i>0</i>                    | 0<br><i>0</i>                  | 0<br><i>0</i>  |
| 04314 - General Retiree - Payroll - Refunds and   |                    |                                  |                                |                |
| 530105 - Gen City-Act Contrib A 12,597,946  | 0                  | 0                                | 0                              | 0              |
| 530110 - Transport-Act Contrib / 4,094,213  | 0                  | 0                                | 0                              | 0              |
| 530115 - Water-Act Contrib As-F 4,400,955   | 0                  | 0                                | 0                              | 0              |
| 530120 - Sewerage-Act Contrib 3,092,669   | 0                  | 0                                | 0                              | 0              |
| 530125 - Housing-Act Contrib As 674,265   | 0                  | 0                                | 0                              | 0              |
| 530130 - Library-Act Contrib As- 566,426  | 0                  | 0                                | 0                              | 0              |
| 530165 - Gen City-Military Srv C 15,427   | 0                  | 0                                | 0                              | 0              |
| 530170 - Transpor-Military Srv C 7,605  | 0                  | 0                                | 0                              | 0              |
| 530175 - Water-Military Serv Cru 3,332  | 0                  | 0                                | 0                              | 0              |
| 530185 - Housing-Military Serv ( 7,244  | 0                  | 0                                | 0                              | 0              |
| 530190 - Library-Military Serv Cı 2,263   | 0                  | 0                                | 0                              | 0              |
| 530200 - Gen City-Employee Pe 24,645  | 0                  | 0                                | 0                              | 0              |
| 530215 - Other Employee Contri 71,358   | 0                  | 0                                | 0                              | 0              |
| 540110 - General City Pension ( 41,109,839  | 0                  | 0                                | 0                              | 0              |
| 540125 - Housing Pension Contı 1,306,495  | 0                  | 0                                | 0                              | 0              |
| 540135 - Sewerage Pension Cor 1,584,957   | 0                  | 0                                | 0                              | 0              |
| 540145 - Water Pension Contrib 12,739,675   | 0                  | 0                                | 0                              | 0              |
| 540150 - Library Fund Contributi 1,863,093  | 0                  | 0                                | 0                              | 0              |
| 540155 - Library Pension Contril 701,130  | 0                  | 0                                | 0                              | 0              |
| 540165 - Transportation Pensior 10,009,718  | 0                  | 0                                | 0                              | 0              |
| 540175 - Parking Pension Contri 340,050   | 0                  | 0                                | 0                              | 0              |
| 540185 - Airport Pension Contrik 202,624  | 0                  | 0                                | 0                              | 0              |
| 04314 - General Retiree - Payroll - Re 95,415,929   | 0                  | 0                                | 0                              | 0              |
| 04315 - Employees Benefit Plan  |                    |                                  |                                |                |
| 461100 - Earnings On Investmer 144,230  | 0                  | 0                                | 0                              | 0              |
| 474100 - Miscellaneous Receipt: 1,197   | 0                  | 0                                | 0                              | 0              |
| 530150 - Contrib - Retired Empl  10,397,951   | 0                  | 0                                | 0                              | 0              |
| 530160 - Contrib - Active Emplo 9,026,198   | 0                  | 0                                | 0                              | 0              |
| 530210 - Contribution - Cobra 330,695   | 0                  | 0                                | 0                              | 0              |
| 540105 - General Fund Contribu 174,224,321  | 0                  | 0                                | 0                              | 0              |
| 540120 - Housing Fund Contribu 3,129,685  | 0                  | 0                                | 0                              | 0              |
| 540130 - Sewage Disposal Fund 6,496,589   | 0                  | 0                                | 0                              | 0              |
| 540140 - Water Fund Contributic 16,173,423  | 0                  | 0                                | 0                              | 0              |
| 540150 - Library Fund Contributi 2,986,187  | 0                  | 0                                | 0                              | 0              |
| 540160 - Transportation Fund C 9,554,997  | 0                  | 0                                | 0                              | 0              |
| 540170 - A.P.S. Fund Contributio 257,617  | 0                  | 0                                | 0                              | 0              |

|   | 2001-02<br>Actuals | 2002-03<br>Redbook | 2003-04<br>Dept Final<br>Request | 2003-04<br>Mayor's<br>Budget Re | Variance |
|---|--------------------|--------------------|----------------------------------|---------------------------------|----------|
| A35000 - Non-Departmental               |                    |                    | <del></del>                      | -                               |          |
| 04315 - Employees Benefit Plan          |                    |                    |                                  |                                 |          |
| 540180 - Airport Fund Contributi        | 161,783            | 0                  | 0                                | 0                               | 0        |
| 561100 - Contrib - Group Insurar        | 618,463            | 0                  | 0                                | 0                               | 0        |
| 561110 - Contrib-Group Ins-Dep          | 151,385            | 0                  | 0                                | 0                               | 0        |
| 04315 - Employees Benefit Plan 233      | 3,654,721          | 0                  | 0                                | 0                               | 0        |
| 04443 - Adjustments and Undistributed C | osts               |                    |                                  |                                 |          |
| 461100 - Earnings On Investmer          | 566,029            | 0                  | 0                                | 0                               | 0        |
| 04443 - Adjustments and Undistribute    | 566,029            | 0                  | 0                                | 0                               | 0        |
| 05182 - Expenses Funded By Earnings     |                    |                    |                                  |                                 |          |
| 447555 - Other Reimbursements           | 166                | 0                  | 0                                | 0                               | 0        |
| 461100 - Earnings On Investmer (8       | 3,675,280)         | 0                  | 0                                | 0                               | 0        |
| 461125 - Interest On Mortgages          | (4)                | 0                  | 0                                | 0                               | 0        |
| 461140 - Earnings On Investmer          | (3)                | 0                  | 0                                | 0                               | 0        |
| 461145 - Interest On Loans              | (4)                | 0                  | 0                                | 0                               | 0        |
| 461160 - Other Interest Earnings        | (2)                | 0                  | 0                                | 0                               | 0        |
| 465110 - Gain Or (Loss)-Sale Of         | (2)                | 0                  | 0                                | 0                               | 0        |
| 05182 - Expenses Funded By Earning (8   | 3,675,129)         | 0                  | 0                                | 0                               | 0        |
| 05183 - Expenses Funded By Earnings     |                    |                    |                                  |                                 |          |
| 461100 - Earnings On Investmet 176      | 5,210,424)         | 0                  | 0                                | 0                               | 0        |
| 461125 - Interest On Mortgages          | (5)                | 0                  | 0                                | 0                               | 0        |
| 461160 - Other Interest Earnings 3      | 3,203,489          | 0                  | 0                                | 0                               | 0        |
| 461170 - Interest-Pension Contri        | 254,216            | 0                  | 0                                | 0                               | 0        |
| 472150 - Other Miscellaneous            | (2)                | 0                  | 0                                | 0                               | 0        |
| 474100 - Miscellaneous Receipts         | 66                 | 0                  | 0                                | 0                               | 0        |
| 05183 - Expenses Funded By Earning 172  | 2,752,660)         | 0                  | 0                                | 0                               | 0        |
| 05185 - Risk Management Fund            |                    |                    |                                  |                                 |          |
| 447175 - Damage & Loss-Dept F           | 823                | 0                  | 0                                | 0                               | 0        |
| 447585 - Other Reimbursements           | 333,645            | 0                  | 0                                | 0                               | 0        |
| 461100 - Earnings On Investmer          | 754,608            | 0                  | 0                                | 0                               | 0        |
| 540105 - General Fund Contribu 44       | 1,348,449          | 0                  | 0                                | 0                               | 0        |
| 540120 - Housing Fund Contribu          | 7,868              | 0                  | 0                                | 0                               | 0        |
| 540130 - Sewage Disposal Fund           | 80,000             | 0                  | 0                                | 0                               | 0        |
| 540140 - Water Fund Contributic         | 285,745            | 0                  | 0                                | 0                               | 0        |
| 540160 - Transportation Fund C 15       | 5,135,910          | 0                  | 0                                | 0                               | 0        |
| 05185 - Risk Management Fund 60         | 0,947,048          | 0                  | 0                                | 0                               | 0        |

|                               | 2001-02<br>Actuals |              |             | Mayor's     | Variance<br>Rec |
|-------------------------------|--------------------|--------------|-------------|-------------|-----------------|
| A35000 - Non-Departmental     |                    |              |             |             |                 |
| 06408 - Trusts                |                    |              |             |             |                 |
| 461100 - Earnings On Investme | 2,140              | 0            | 0           | 0           | 0               |
| 06408 - Trusts                | 2,140              | 0            | 0           | 0           | 0               |
| A35000 - Non-Departmental     | ,574,495,502       | ,148,521,812 | 143,477,727 | 182,875,409 | 34,353,597      |
| Grand Total                   | ,574,495,502       | ,148,521,812 | 143,477,727 | 182,875,409 | 34,353,597      |

#### CITY OF DETROIT MAYOR'S 2003/2004 RECOMMENDED BUDGET

#### Non-Departmental

| Appropriation Organization Classification    | REDBOOK FY<br>2002 2003 FTE | DEPT REQUEST<br>FY 2003 2004 FTE | MAYORS FY<br>2003 2004 FTE |
|--|-----------------------------|----------------------------------|----------------------------|
| 00276 - Greater Detroit Resource Recovery A  |                             |                                  |                            |
| 350300 - Grt Det Resource Recovery Author    |                             |                                  |                            |
| Director - GDRRA                             | 1                           | 1                                | 1                          |
| Deputy Director - GDRRA                      | 1                           | 1                                | 1                          |
| Admin Asst GD III - GDRRA                    | 1                           | 1                                | 1                          |
| Head Acct & Office Mgr - GDRRA               | 1                           | 1                                | 1                          |
| Admin Asst GD II - GDRRA                     | 2                           | 2                                | 2                          |
| Admin Asst GD I - GDRRA                      | 2                           | 2                                | 2                          |
| Sr Gov Analyst - GDRRA                       | 1                           | 1                                | 1                          |
| Secretary III - GDRRA                        | 1                           | 1                                | 1                          |
| Staff Secretary - GDRRA                      | 2                           | 2                                | 2                          |
| Total Grt Det Resource Recovery Authority    | 12                          | 12                               | 12                         |
| Total Greater Detroit Resource Recovery Autl | 12                          | 12                               | 12                         |
| 00277 - Detroit Building Authority           |                             |                                  |                            |
| 350310 - Detroit Building Authority          |                             |                                  |                            |
| Director - DBA                               | 1                           | 1                                | 1                          |
| Supt Capital Projects - DBA                  | 1                           | 1                                | 1                          |
| Spec Area Maint Proj Supt-DBA                | 1                           | 1                                | 1                          |
| Head Accountant - DBA                        | 1                           | 1                                | 1                          |
| Principal Gov Analyst - DBA                  | 1                           | 2                                | 1                          |
| Senior Accountant - DBA                      | 1                           | 1                                | 1                          |
| Secretary III - DBA                          | 1                           | 1                                | 1                          |
| Senior Stenographer - DBA                    | 1                           | 1                                | 1                          |
| Principal Accountant - DBA                   | 0                           | 1                                | 0                          |
| Total Detroit Building Authority             | 8                           | 10                               | 8                          |
| Total Detroit Building Authority             | 8                           | 10                               | 8                          |
| 00972 - Cable Communications Commission      |                             |                                  |                            |
| 350330 - Cable Commission                    |                             |                                  |                            |
| Director - Cable Commission                  | 1                           | 1                                | 1                          |
| Deputy Dir - Cable Commission                | 1                           | 1                                | 1                          |
| Contract Compliance Mgr                      | 1                           | 1                                | 0                          |
| Communications Spec IV - Cable               | 1                           | 1                                | 1                          |

#### CITY OF DETROIT MAYOR'S 2003/2004 RECOMMENDED BUDGET

#### Non-Departmental

| Appropriation Organization                   | REDBOOK FY<br>2002 2003 FTE | DEPT REQUEST<br>FY 2003 2004 FTE | MAYORS FY<br>2003 2004 FTE |
|--|-----------------------------|----------------------------------|----------------------------|
| Classification                               |                             |                                  |                            |
| 00972 - Cable Communications Commission      |                             |                                  |                            |
| 350330 - Cable Commission                    |                             |                                  |                            |
| Communications Spec II - Cable               | 2                           | 2                                | 2                          |
| Communications Spec I - Cable                | 1                           | 2                                | 1                          |
| Secretary - DCCC                             | 2                           | 3                                | 2                          |
| Senior Stenographer - DCCC                   | 1                           | 1                                | 1                          |
| Tele Contract & Comp Mgr-DCC                 | 0                           | 1                                | 1                          |
| Electrical Eng - System Oper                 | 0                           | 1                                | 0                          |
| Total Cable Commission                       | 10                          | 14                               | 10                         |
| <b>Total Cable Communications Commission</b> | 10                          | 14                               | 10                         |
| 00995 - DRMS                                 |                             |                                  |                            |
| 351070 - DRMS Operations                     |                             |                                  |                            |
| Executive Budget Manager                     | 1                           | 1                                | 1                          |
| Asst Director - Finance                      | 1                           | 0                                | 1                          |
| Admin Asst GD II                             | 1                           | 1                                | 1                          |
| Administrative Specialist I                  | 1                           | 1                                | 1                          |
| Head Clerk                                   | 1                           | 1                                | 1                          |
| Executive Secretary III                      | 1                           | 1                                | 1                          |
| Manager II - Finance                         | 0                           | 1                                | 0                          |
| Total DRMS Operations                        | 6                           | 6                                | 6                          |
| Total DRMS                                   | 6                           | 6                                | 6                          |
| 10397 - Board of Ethics                      |                             |                                  |                            |
| 350165 - Board of Ethics                     |                             |                                  |                            |
| Exec Director -Board of Ethics               | 0                           | 1                                | 1                          |
| Board of Ethics-Admin Secretar               | 0                           | 1                                | 1                          |
| Board of Ethics-Admin Secretar               | 1                           | 0                                | 0                          |
| Exec Director -Board of Ethics               | 1                           | 0                                | 0                          |
| Total Board of Ethics                        | 2                           | 2                                | 2                          |
| Total Board of Ethics                        | 2                           | 2                                | 2                          |
| 11176 - Grants Acquisition Office            |                             |                                  |                            |
| 351063 - Grants Acquisition Office           |                             |                                  |                            |
| Executive Secretary II                       | 0                           | 0                                | 1                          |

#### CITY OF DETROIT MAYOR'S 2003/2004 RECOMMENDED BUDGET

#### Non-Departmental

| Appropriation                          | REDBOOK FY    | DEPT REQUEST     | MAYORS FY     |
|--|---------------|------------------|---------------|
| Organization                           | 2002 2003 FTE | FY 2003 2004 FTE | 2003 2004 FTE |
| Classification                         |               |                  |               |
| 11176 - Grants Acquisition Office      |               |                  |               |
| 351063 - Grants Acquisition Office     |               |                  |               |
| Admin Asst-GD II-Grants Acquis         | 0             | 0                | 1             |
| Manager I - Grants Acquisition         | 0             | 0                | 3             |
| Director - Grants Acquisition          | 0             | 0                | 1             |
| <b>Total Grants Acquisition Office</b> | 0             | 0                | 6             |
| <b>Total Grants Acquisition Office</b> | 0             | 0                | 6             |
| 11177 - Program Management Office      |               |                  |               |
| 351067 - Program Management Office     |               |                  |               |
| Executive Secretary II                 | 0             | 0                | 1             |
| Manager II -Project Management         | 0             | 0                | 4             |
| Gen Mgr - Project Management           | 0             | 0                | 1             |
| Director - Project Management          | 0             | 0                | 1             |
| Total Program Management Office        | 0             | 0                | 7             |
| Total Program Management Office        | 0             | 0                | 7             |
| Agency Total                           | 38            | 44               | <del></del>   |